

TO: TRMT 415 STUDENTS
FROM: CARSON MCPHERSON
DATE: SEPTEMBER 30, 2018
SUBJECT: RECAP OF ALIGNMENT FROM WEEK 4

PREMORTEM ANALYSIS

1. Teams are not required to conduct a premortem analysis
2. Team choosing to conduct a premortem analysis, submitted as an appendix within the group project written component:
 - a. Will receive 6% addition to their calculated grade for the group term project overall, so long as the summary evidences thoughtful honesty, critical thinking, and actionable outcomes are defined
 - b. There is no required format for submitting the written premortem however it should include:
 - i. Notes from team members “individual lists”
 - ii. A summary of the key themes from the lists
 - iii. A summary of actionable, practical steps the team mutually agreed to take in order to mitigate project failure(s).

CASE STUDY 1

1. You are required to analyze the first or two case studies for the course:
 - a. Montealegre, R., Nelson, H. J., Knoop, C. I., & Applegate, L. M. (1996). BAE automated systems (A): Denver International Airport baggage-handling system. *Harvard Business School Teaching Case*, Retrieved from <https://hbr.org/product/bae-automated-systems-a-denver-international-airport-baggage-handling-system/396311-PDF-ENG>
2. The question provided for you to develop your individual submission, posted in the [Week 4 Slides \(slide 3\)](#) is:
 - a. In thinking about weeks 1-4 of TRMT 415, if you were the Project Manager for BAE Systems, what might you have done differently in the project initiation and planning phases? If nothing, explain.
3. The case study submission should follow the SBAR format for case study analysis discussed in class
4. We will review the case study during an in class case review on Thursday October 19th
5. Your individual case submission is due at on or before 11:55 PM on October 19th via email